TOVERAL

The Global Specialty Foundry Leader

# Company Overview, Performance and Strategy

August 2015

# **Disclaimers**

#### **Forward Looking Statements**

This presentation contains forward-looking statements within the meaning of the "safe harbor" provisions of the Private Securities Litigation Reform Act of 1995. These statements are based on management's current expectations and beliefs and are subject to a number of risks, uncertainties and assumptions that could cause actual results to differ materially from those described in the forward-looking statements. All statements of historical fact are statements that could be deemed forward-looking statements. For example, statements of expected synergies from Tower's merger with Jazz, customer benefits, costs savings, financial guidance, industry ranking, execution of integration plans and management and organizational structure are all forward-looking statements. The potential risks and uncertainties include, among others, that expected customer benefits, synergies and costs savings will not be achieved or that the companies are unable to successfully execute their integration strategies, as well as other risks applicable to both Tower and Jazz's business described in the reports filed by Tower and Jazz with the Securities and Exchange Commission (the "SEC") and, in the case of Tower, the Israel Securities Authority. These filings identify and address other important factors that could cause Tower and Jazz's respective financial and operational results to differ materially from those contained in the forward-looking statements will transpire or occur, or if any of them do so, what impact they will have on the results of operations or financial condition of Tower or Jazz. Tower and Jazz are providing this information as of the date of this presentation and neither Tower nor Jazz undertakes any obligation to update any forward-looking statements contained in this document as a result of new information, future events or otherwise.

A more complete discussion of risks and uncertainties that may affect the accuracy of forward-looking statements included in this presentation or which may otherwise affect Tower or Jazz's business is included under the heading "Risk Factors" in Tower's most recent filings on Forms 20-F, F-4, F-3 and 6-K, as were filed with the SEC and the Israel Securities Authority and Jazz's most recent filings on Forms 10-K and 10-Q, as were filed with the SEC. Actual results may differ materially from those projected or implied by such forward-looking statements. Tower and Jazz do not intend to update, and expressly disclaim any obligation to update, the information contained in this release.



## Annual Revenues — 2005–2015\*



The Global Specialty Foundry Leader



3

## **#1** Specialty Foundry

# The fastest growing foundry in the world 2014/13

| 2014<br>Rank | 2013<br>Rank | Company (Headquarters)   | 2012<br>Sales<br>(\$M) | 12/11 %<br>Change | 2012<br>Share of<br>Total | 2013<br>Sales<br>(\$M) | 13/12 %<br>Change | 2013<br>Share of<br>Total | 2014<br>Sales<br>(\$M) | 14/13 %<br>Change | 2014<br>Share of<br>Total |
|--------------|--------------|--------------------------|------------------------|-------------------|---------------------------|------------------------|-------------------|---------------------------|------------------------|-------------------|---------------------------|
| 1            | 1            | TSMC (Taiwan)            | 16,951                 | 19%               | 55%                       | 19,935                 | 18%               | 56%                       | 24,976                 | 25%               | 59%                       |
| 2            | 2            | GlobalFoundries (U.S.)   | 4,013                  | 26%               | 13%                       | 4,122                  | 3%                | 12%                       | 4,355                  | 6%                | 10%                       |
| 3            | 3            | UMC Group (Taiwan)       | 3,730                  | -1%               | 12%                       | 3,959                  | 6%                | 11%                       | 4,350                  | 10%               | 10%                       |
| 4            | 4            | SMIC (China)1            | 1,542                  | 17%               | 5%                        | 1,962                  | 27%               | 5%                        | 1,970                  | 0%                | 5%                        |
| 5            | 5            | Powerchip (Taiwan)2      | 0                      | N/A               | 0%                        | 1,182                  | N/A               | 3%                        | 1,282                  | 8%                | 3%                        |
| 6            | 8            | TowerJazz (Israel)       | 639                    | 5%                | 2%                        | 505                    | -21%              | 1%                        | 828                    | 64%               | 2%                        |
| 7            | 6            | Vanguard (Taiwan)        | 582                    | 12%               | 2%                        | 713                    | 23%               | 2%                        | 790                    | 11%               | 2%                        |
| 8            | 7            | Hua Hong Semi (China)3   | 572                    | N/A               | 2%                        | 585                    | 2%                | 2%                        | 685                    | 17%               | 2%                        |
| 9            | 9            | Dongbu HiTek (S. Korea)4 | 526                    | 5%                | 2%                        | 452                    | -14%              | 1%                        | 541                    | 20%               | 1%                        |
| 10           | 12           | X-Fab (Europe)           | 259                    | -7%               | <1%                       | 290                    | 12%               | <1%                       | 330                    | 14%               | <1%                       |

#### Leading Pure-Play Foundry Companies



# Q2 Financial Highlights

## **Q2** Revenues

\$236 million

# Strong Revenue growth

- Q2 Record revenues of \$236 million (35% organic y-o-y growth)
- Q3 Mid range guidance of \$244 million

# Substantial Margins increase

- GAAP net profit with sustainable business model
- Non-GAAP gross margin of 37% (up from 27% in Q2 '14)
- EBIDTA of \$59M (77% y-o-y increase); Non-GAAP Net Profit of \$54M
- Strong Balance Sheet and financial ratios
  - Shareholders' equity of \$300M
  - Net debt reduced to \$150M (vs. ~\$400M as of June 30, 2014)
  - Cash on hand as of June 30, 2015 of \$143M



- Quarter over quarter growth throughout 2015
- Annual revenue run rate of \$1 billion in Q4'15
- Non-GAAP gross margin target increase to 40% in Q4'15 (as compared to 27% post TPSCo creation)
- 2017 non-GAAP gross margin target hitting 50%



# What do we do?



# The Global Specialty Analog Foundry





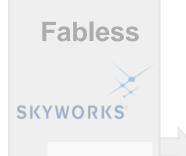
# **Specialty Analog IC Manufacturing**

- Proprietary Process Technology
- Analog-Accurate Design Kits
- Design Services
- Global manufacturing capacity





# The Global Specialty Analog Foundry



Vago



# **Specialty Analog IC Manufacturing**

- Proprietary Process Technology
- Analog-Accurate Design Kit

# WE NEVER COMPETE WITH OUR CUSTOMERS



IDM

ON Semiconducto

# Specialty Foundry Advantages

|                               |                               | TOWERjazl                    |  |  |  |
|-------------------------------|-------------------------------|------------------------------|--|--|--|
|                               | Digital Moore's Law Foundries | Specialty Analog Foundries   |  |  |  |
| Capacity Capex                | High                          | Low                          |  |  |  |
| Technology Capex              | High                          | Low                          |  |  |  |
| Product Lifetime              | Short                         | Long                         |  |  |  |
| Customer<br>Engagement        | Typically multi-source        | Sole or limited source       |  |  |  |
| Technology<br>Differentiation | At leading edge only          | Across process technologies  |  |  |  |
| Segment Sizes                 | Large                         | Many niches through mid-size |  |  |  |
| Process<br>Technologies       | CMOS                          | SiGe, BiCMOS, MEMS, CIS      |  |  |  |
| Technology Nodes              | 65nm-22nm                     | 350nm-130nm                  |  |  |  |



# **Analog Market Opportunity**



#### **DIGITAL FOUNDRY MARKET**

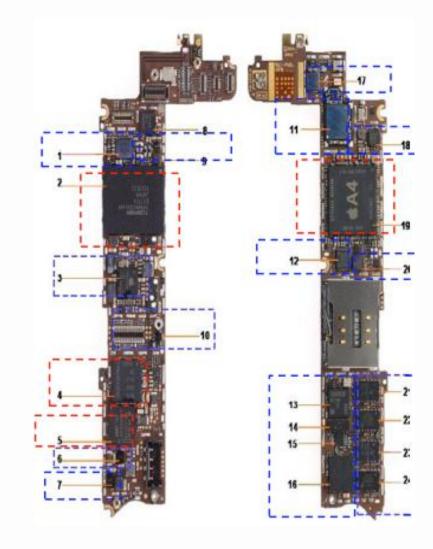
#### LOGIC/MEMORY

Apps Processor + DRAM NAND Flash NOR Flash Quad Baseband

4 CHIPS

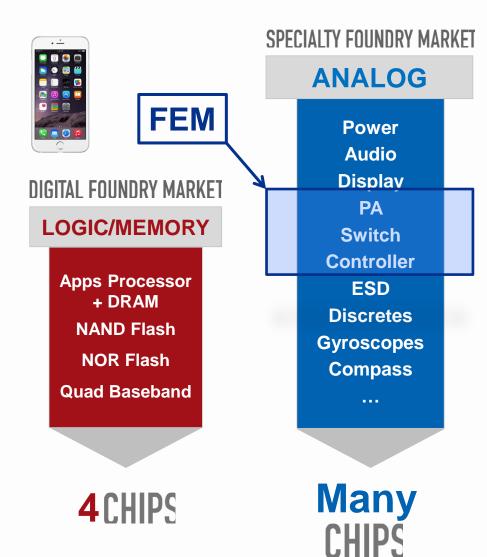


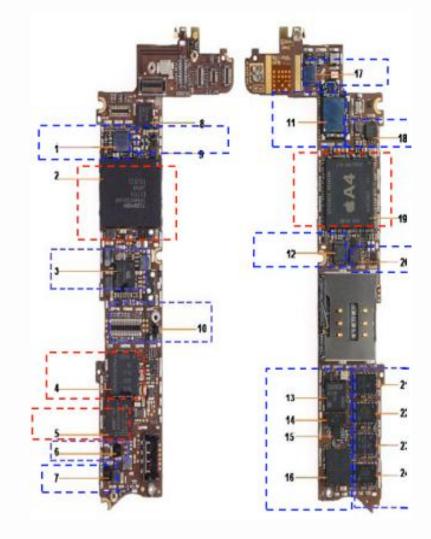
Many CHIPS





# **Analog Market Opportunity**







# Wireless FEM content example

# iPhone 6

## FEM content from ifixit teardown:

- Skyworks 77802-23 Low Band LTE PAD
- Skyworks 77803-20 Mid Band LTE PAD
- Skyworks 77356-8 Mid Band PAD
- Avago A8020 High Band PAD
- Avago A8010 Ultra High Band PA + FBARs
- RF Micro Devices RF5159 Antenna Switch Module
- Murata 339S0228 Wi-Fi Module



#### **TowerJazz FEM Solutions:**

RF SOI (Switches), SiGe (LNA/PA), RF CMOS (control)

#### Market Growth Prospect

- FEM content per phone growing with each generation
- Technology shift (GaAs to SOI/SiGe/CMOS) continues
- TowerJazz technology is in a leading position



# TOWERJAJ



6", 150mm, 16K w/m CMOS, CIS, Power, Discrete 1μm to 0.35μm



Midgal HaEmek, Israel

8", 200mm, 43K w/m CMOS, CIS, Power, Discrete, MEMS 0.18μm to 0.13μm Cu



Newport Beach, USA

8", 200mm, 24K w/m CMOS, CIS, MEMS, RF Analog 0.5 μm to 0.13μm



Arai, Japan

8", 200mm, 14K w/m Analog, CIS 0.13µm to 0.11µm Thick Cu RDL



Tonami, Japan

8", 200mm, 51K w/m Power Discrete, NVM, CCD 0.35µm to 0.15µm



Uozu, Japan

12", 300mm, 20K w/m (8" equiv.) CMOS, CIS, RF 65nm to 45nm





# A Revolutionary Foundry Concept





- 3 manufacturing facilities in Japan TowerJazz holds 51% ownership
- Available capacity of ~1 million wafers per year (8 inch equivalent)
- Revenues for TowerJazz of approximately **\$400M/Yr** with longer term ability to add \$250M to \$300M of annual 3<sup>rd</sup> party revenue
- Panasonic committed to acquire from TPSCo for at least five years
- State of the art 300mm analog technology fab with 65/45nm and best-in class 65nm CMOS image sensor and RF SOI development
- 60 3<sup>rd</sup> Party Foundry Customer development projects
- Fairchild mass production start; a process transfer of multiple devices for industrial and consumer markets



Core TowerJazz Analog Specialty Offering



# TowerJazz Business Units – Specialty Technology Leader



CIS

RF & HPA

Power

MSAerospaceTOPSCMOS& Defense



# **RF HPA Markets and Solutions**



### Wireless Front-Ends RF SOI and SiGe LNA/PA

High Growth driven by Smartphones and IoT



#### Wireline Front-Ends High Performance SiGe

High Growth driven by video, data internet traffic



mmWave High Performance SiGe **Emerging Value** driven by radar and other highfrequency applications



High Performance Analog Complementary BiCMOS

**Steady Volume** driven by cloud-based HDD and analog component market



# **Power Markets and Solutions**



# Display, Audio, Touch, Power Management

0.18um BCD Technology

High Volume driven by consumer device growth



# Automotive & Communication

0.18um BCD + NVM and digital

High Value driven by more integrated power



# LED Lighting 700V Power Technology

**Emerging Market** in low energy lighting for power semiconductors



# Industrial & Infrastructure

**High Power Modules** 

High Power motor drivers



# Specialty CIS Markets and Solutions



#### **Professional Photography**

- Best in class pixels
- Low dark current
- Accurate stitching
- Excellent flexible pixels
- Stitching for 1 DPW
- Very high yields

#### Industrial

X-Ray

- Special fast pixels
- Unique features: Bathtub
- Network of leading customers
- Unique near IR sensitive pixels
- High QE
- Very fast pixels
- High DR





#### Automotive & 3D



## **Recent Customer Announcements**



 TowerJazz and FLIR Systems Partner to Deliver Next Generation Commercial Infrared Technology



 TowerJazz Begins Mass Production of IR Sensor used by Intel in one of its new 3D Sensing Solutions



 TowerJazz Announces Successful Transfer of Fairchild Semiconductor's Discrete Devices to TowerJazz Panasonic Semiconductor's Japan Fab



# Actions Being Taken to Meet Strong Customer Demand

- 1. Qualifying TPSCo on several specialty platforms from Fab2
  - Enables offloading between our worldwide fabs
  - Opens capacity in Fab2 and can provide additional substantial
    2016 revenue in TPSCo
- 2. Investing in capacity
  - \$15-20 million for each fab (Fab2 and Fab3)
  - Mainly to address the growing RF SOI needs
- 3. Customer funded capacity
  - Based on prepayment and capacity reservations agreements
  - Enabling our customer to secure capacity for their long term needs
- 4. M&A opportunities for additional capacity
  - Business model to include committed revenue by the seller



# Well Positioned in Growth Markets

- RF SOI and SiGe for wireless smartphone, IoT, and data networks
- CMOS Image Sensor and 3D Gesturing
- Power management and conversion
- Strong available capacity in TPSCo and investing in additional capacity

# **Driving Strong Financial Performance**

- Q2 record revenues of \$236 million, with 35% organic y-o-y growth
- Q2 record EBITDA of \$59 million, 77% year over year growth
- Net debt reduced from ~\$400M in Q2'2014 to ~\$150M presently
- Expecting continuous quarter over quarter growth during 2015



# TOTELON www.towerjazz.com